## Summary of Financial Results for the Year Ended February 28, 2021 [Japan GAAP] (Consolidated)

April 9, 2021

AEON DELIGHT Co., Ltd. Company

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Accounting Division (CFO)

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Listed on the TSE1

Planned date for annual shareholders' meeting: May 19, 2021 Planned date for commencement of dividend payment: May 6, 2021

Planned date for filing of annual securities report: May 20, 2021

Preparation of supplementary financial document: Yes Results briefing: Yes (for institutional investors and analysts)

(Rounded down to million yen)

## 1. Consolidated business results for the fiscal year ended February 2021 (March 1, 2020 through February 28, 2021)

(1) Consolidated results of operations

(% change from the previous corresponding period)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Year ended Feb. 2021	300,085	-2.8	15,230	-4.8	15,268	-4.3	11,680	25.0
Year ended Feb. 2020	308,582	1.9	16,001	22.8	15,949	19.4	9,348	45.7

(Note) Comprehensive income:

Year ended February 2021: 12,329 million yen (36.4%) Year ended February 2020: 9,039 million yen (50.5%)

	Net income per share	Diluted net income per share	Return on equity	Ratio of ordinary income to total assets	Ratio of operating income to net sales
	Yen	Yen	%	%	%
Year ended Feb. 2021	233.69	233.47	14.1	11.2	5.1
Year ended Feb. 2020	187.21	186.94	12.3	11.8	5.2

(Reference) Investment earnings/loss on equity-method:

Year ended February 2021: 79 million yen Year ended February 2020: 50 million yen

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Feb. 2021	136,565	88,281	64.0	1,746 88
As of Feb. 2020	136,917	81,286	57.6	1,578 77

(Reference) Shareholders' equity:

As of February 2021: 87,347 million yen As of February 2020: 78,886 million yen

## (3) Consolidated results of cash flows

(b) consolitation of each now							
	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents			
	operating activities	investing activities	financing activities	at the end of period			
	Million yen	Million yen	Million yen	Million yen			
Year ended Feb. 2021	10,403	-7,325	-5,324	58,937			
Year ended Feb. 2020	7,371	13,838	-3,392	61,151			

#### 2 Dividends

2. Dividends								
	Annual dividend				Total	Dividend	Rate of total dividend to	
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total	dividend (Total)	payout ratio (Consolidated)	net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Year ended Feb. 2020	-	32.00	-	33.00	65.00	3,246	34.7	4.3
Year ended Feb. 2021	-	35.00	-	47.00	82.00	4,099	35.1	4.9
Year ending Feb. 2022 (forecast)								
Ordinary dividend	-	37.00	-	37.00	74.00		35.2	
Commemorative dividend*	-	5.00	-	5.00	10.00		4.8	
Total	-	42.00	-	42.00	84.00		40.0	

<sup>\* 15</sup>th anniversary of AEON delight

3. Forecast of consolidated business results for the fiscal year ending February 2022

(March 1, 2021 through February 28, 2022) (% change from the previous corresponding period)

	Net sales	3	Operating i	ncome	Ordinary in	icome	Net income a to owners o		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Year ending Feb. 2022	325,000	8.3	16,500	8.3	16,500	8.1	10,500	-10.1	209.99

#### □Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries accompanying changes in the scope of consolidation): None

: None

(2) Changes in accounting policies, accounting estimates and restatement

①Changes in accounting policies associated with revision of accounting standards: : None

: None 2 Changes in accounting policies other than 1 : None

(3) Changes in accounting estimates

(4) Restatement

(3) Shares outstanding (common stock)

① Number of shares outstanding at the end of period (treasury stock included)

As of February 2021 54,169,633 shares As of February 2020 54,169,633 shares

② Treasury stock at the end of period:

As of February 2021 4,167,473 shares As of February 2020 4,202,659 shares

3 Average number of stock during period

Year ended February 2021 49,984,105 shares Year ended February 2020 49,933,529 shares

### \*Explanation regarding appropriate use of business forecasts and other special instructions (Precautions regarding forward-looking statements)

Forecasts regarding future performance in this material are based on information currently available to the company and certain assumptions that the company deems to be reasonable at the time this report was prepared. The company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.

<sup>\*</sup>Financial summary is not subject to auditing procedures by certified public accountants or auditing firms.

## Consolidated Financial Statements (Consolidated Balance Sheet)

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Assets   Current assets   Current assets   Cash and deposits   62,355   59,773     Notes and accounts receivable   39,535   39,176     Electronically recorded monetary claims   3,077   3,182     Inventories   1,822   2,006     Other   5,813   6,082     Allowance for doubtful accounts   -242   -212     Total current assets   112,362   110,008     Fixed assets		Previous fiscal year (February 29, 2020)	Current fiscal year (February 28, 2021)
Cash and deposits         62,355         59,773           Notes and accounts receivable         39,535         39,176           Electronically recorded monetary claims         3,077         3,182           Inventories         1,822         2,006           Other         5,813         6,082           Allowance for doubtful accounts         -242         -212           Total current assets         112,362         110,008           Fixed assets         Tangible fixed assets         8         1,671           Tools, furniture and fixtures, net         4,846         4,264         4,264           Land         2,032         2,000         2,000         Other, net         1,334         1,545           Total tangible fixed assets         9,671         9,481         9,481           Intangible fixed assets         7,185         3,938           Other         1,209         1,579           Total intangible fixed assets         7,185         5,518           Investments and other assets         3,623         3,960           Deferred tax assets         1,763         4,840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11	Assets		•
Notes and accounts receivable         39,535         39,176           Electronically recorded monetary claims         3,077         3,182           Inventories         1,822         2,006           Other         5,813         6,082           Allowance for doubtful accounts         -242         -212           Total current assets         112,362         110,008           Fixed assets         Tangible fixed assets         1,458         1,671           Buildings and structures, net         1,458         1,671         4,846         4,264           Land         2,032         2,000         2,000         Other, net         1,334         1,545           Total tangible fixed assets         9,671         9,481         9,481           Intangible fixed assets         7,185         3,938           Other         1,209         1,579           Total intangible fixed assets         7,185         5,518           Investments and other assets         3,623         3,960           Deferred tax assets         1,763         4840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698	Current assets		
Electronically recorded monetary claims         3,077         3,182           Inventories         1,822         2,006           Other         5,813         6,082           Allowance for doubtful accounts         -242         -212           Total current assets         112,362         110,008           Fixed assets         Tangible fixed assets           Buildings and structures, net         1,458         1,671           Tools, furniture and fixtures, net         4,846         4,264           Land         2,032         2,000           Other, net         1,334         1,545           Total tangible fixed assets         9,671         9,481           Intangible fixed assets         9,671         9,481           Intangible fixed assets         7,185         5,518           Investments and other assets         7,185         5,518           Investment securities         3,623         3,960           Deferred tax assets         1,763         4840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698         11,557           Total fixed assets         24,554	Cash and deposits	62,355	
Inventories         1,822         2,006           Other         5,813         6,082           Allowance for doubtful accounts         -242         -212           Total current assets         112,362         110,008           Fixed assets         ****         ****           Tangible fixed assets           Buildings and structures, net         1,458         1,671           Tools, furniture and fixtures, net         4,846         4,264           Land         2,032         2,000           Other, net         1,334         1,545           Total tangible fixed assets         9,671         9,481           Intangible fixed assets         9,671         9,481           Intangible fixed assets         7,185         3,938           Other         1,209         1,579           Total intangible fixed assets         7,185         5,518           Investments and other assets         3,623         3,960           Deferred tax assets         1,763         4840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698         11,557	Notes and accounts receivable	39,535	39,176
Other         5,813         6,082           Allowance for doubtful accounts         -242         -212           Total current assets         112,362         110,008           Fixed assets           Tangible fixed assets           Buildings and structures, net         1,458         1,671           Tools, furniture and fixtures, net         4,846         4,264           Land         2,032         2,000           Other, net         1,334         1,545           Total tangible fixed assets         9,671         9,481           Intangible fixed assets         9,671         9,481           Intangible fixed assets         5,975         3,938           Other         1,209         1,579           Total intangible fixed assets         7,185         5,518           Investments and other assets         3,623         3,960           Deferred tax assets         1,763         4840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698         11,557           Total fixed assets         24,554         26,556	•	3,077	
Allowance for doubtful accounts         -242         -212           Total current assets         112,362         110,008           Fixed assets           Tangible fixed assets           Buildings and structures, net         1,458         1,671           Tools, furniture and fixtures, net         4,846         4,264           Land         2,032         2,000           Other, net         1,334         1,545           Total tangible fixed assets         9,671         9,481           Intangible fixed assets         5,975         3,938           Other         1,209         1,579           Total intangible fixed assets         7,185         5,518           Investments and other assets         3,623         3,960           Deferred tax assets         1,763         4840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698         11,557           Total fixed assets         24,554         26,556	Inventories	1,822	2,006
Total current assets         112,362         110,008           Fixed assets         Tangible fixed assets           Buildings and structures, net         1,458         1,671           Tools, furniture and fixtures, net         4,846         4,264           Land         2,032         2,000           Other, net         1,334         1,545           Total tangible fixed assets         9,671         9,481           Intangible fixed assets         5,975         3,938           Other         1,209         1,579           Total intangible fixed assets         7,185         5,518           Investments and other assets         3,623         3,960           Deferred tax assets         1,763         4840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698         11,557           Total fixed assets         24,554         26,556	Other	5,813	6,082
Fixed assets         Tangible fixed assets       1,458       1,671         Tools, furniture and fixtures, net       4,846       4,264         Land       2,032       2,000         Other, net       1,334       1,545         Total tangible fixed assets       9,671       9,481         Intangible fixed assets       5,975       3,938         Other       1,209       1,579         Total intangible fixed assets       7,185       5,518         Investments and other assets       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Allowance for doubtful accounts	-242	-212
Tangible fixed assets       1,458       1,671         Tools, furniture and fixtures, net       4,846       4,264         Land       2,032       2,000         Other, net       1,334       1,545         Total tangible fixed assets       9,671       9,481         Intangible fixed assets       5,975       3,938         Other       1,209       1,579         Total intangible fixed assets       7,185       5,518         Investments and other assets       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Total current assets	112,362	110,008
Buildings and structures, net       1,458       1,671         Tools, furniture and fixtures, net       4,846       4,264         Land       2,032       2,000         Other, net       1,334       1,545         Total tangible fixed assets       9,671       9,481         Intangible fixed assets       5,975       3,938         Other       1,209       1,579         Total intangible fixed assets       7,185       5,518         Investments and other assets       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Fixed assets		
Tools, furniture and fixtures, net       4,846       4,264         Land       2,032       2,000         Other, net       1,334       1,545         Total tangible fixed assets       9,671       9,481         Intangible fixed assets       5,975       3,938         Other       1,209       1,579         Total intangible fixed assets       7,185       5,518         Investments and other assets       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Tangible fixed assets		
Land       2,032       2,000         Other, net       1,334       1,545         Total tangible fixed assets       9,671       9,481         Intangible fixed assets       Goodwill       5,975       3,938         Other       1,209       1,579         Total intangible fixed assets       7,185       5,518         Investments and other assets       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Buildings and structures, net	1,458	1,671
Other, net       1,334       1,545         Total tangible fixed assets       9,671       9,481         Intangible fixed assets	Tools, furniture and fixtures, net	4,846	4,264
Total tangible fixed assets       9,671       9,481         Intangible fixed assets       5,975       3,938         Other       1,209       1,579         Total intangible fixed assets       7,185       5,518         Investments and other assets       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Land	2,032	2,000
Intangible fixed assets           Goodwill         5,975         3,938           Other         1,209         1,579           Total intangible fixed assets         7,185         5,518           Investments and other assets         1         3,623         3,960           Deferred tax assets         1,763         4840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698         11,557           Total fixed assets         24,554         26,556	Other, net	1,334	1,545
Goodwill       5,975       3,938         Other       1,209       1,579         Total intangible fixed assets       7,185       5,518         Investments and other assets       8       1,763       3,960         Deferred tax assets       1,763       4840	Total tangible fixed assets	9,671	9,481
Other       1,209       1,579         Total intangible fixed assets       7,185       5,518         Investments and other assets       Investment securities       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Intangible fixed assets		
Total intangible fixed assets       7,185       5,518         Investments and other assets       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Goodwill	5,975	3,938
Investments and other assets         3,623         3,960           Deferred tax assets         1,763         4840           Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698         11,557           Total fixed assets         24,554         26,556	Other	1,209	1,579
Investment securities       3,623       3,960         Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Total intangible fixed assets	7,185	5,518
Deferred tax assets       1,763       4840         Other       2,347       2,766         Allowance for doubtful accounts       -36       -11         Total investment and other assets       7,698       11,557         Total fixed assets       24,554       26,556	Investments and other assets		
Other         2,347         2,766           Allowance for doubtful accounts         -36         -11           Total investment and other assets         7,698         11,557           Total fixed assets         24,554         26,556	Investment securities	3,623	3,960
Allowance for doubtful accounts -36 -11 Total investment and other assets 7,698 11,557 Total fixed assets 24,554 26,556	Deferred tax assets	1,763	4840
Total investment and other assets         7,698         11,557           Total fixed assets         24,554         26,556	Other	2,347	2,766
Total fixed assets 24,554 26,556	Allowance for doubtful accounts	-36	-11
7-1	Total investment and other assets	7,698	11,557
Total assets 136,917 136,565	Total fixed assets	24,554	26,556
	Total assets	136,917	136,565

		(Million yen)
	Previous fiscal year (February 29, 2020)	Current fiscal year (February 28, 2021)
Liabilities		
Current liabilities		
Notes and accounts payable-trade	23,388	22,170
Electronically recorded obligations - operating	4,814	4,188
Short-term borrowings	249	299
Current portion of long-term loans payable	3	-
Accounts payable	6,356	7,227
Income taxes payable	2,795	1,147
Provision for bonuses	1,333	1,325
Accrued directors' and corporate auditors' remuneration	91	81
Asset retirement obligations	-	127
Allowance for sales discounts	677	130
Other	9,153	7,425
Total current liabilities	48,864	44,123
Fixed liabilities		
Long-term debt	11	-
Deferred tax liabilities	763	876
Provision for directors' retirement benefits	178	114
Obligations for retirement pay	1,930	1,594
Asset retirement obligations	60	234
Allowance for sales discounts	1,576	192
Other	2,247	1,147
Total fixed liabilities	6,767	4,160
Total liabilities	55,631	48,283
Net assets		,
Shareholder's equity		
Capital stock	3,238	3,238
Capital surplus	13,880	13,226
Retained earnings	72,063	80,344
Treasury stock	-10,208	-10,123
Total shareholders' equity	78,972	86,685
Other accumulated comprehensive income	•	,
Valuation difference on securities	487	1,042
Foreign currency translation adjustments	18	-30
Remeasurements of defined benefit plans	-592	-349
Total other accumulated comprehensive income	-86	662
Share subscription rights	186	119
Non-controlling shareholders' equity	2,213	814
Total net assets	81,286	88,281
Total liabilities and net assets	136,917	136,5

# Consolidated Statement of Income and Statement of Comprehensive Income (Consolidated Statement of Income)

	Previous fiscal year (March 1, 2019 – February 29, 2020)	Current fiscal year (March 1, 2020 – February 28, 2021)
Net sales	308,582	300,085
Cost of sales	270,011	262,910
Gross profit	38,570	37,175
Selling, general and administrative expenses	22,569	21,945
Operating income	16,001	15,230
Non-operating income		
Interest income	39	20
Dividends income	131	68
Equity in income of affiliates	50	79
Subsidy income	17	164
Other	101	100
Total non-operating income	339	432
Non-operating expenses		
Interest expenses	31	38
Other	359	356
Total non-operating expenses	391	395
Ordinary income	15,949	15,268
Extraordinary income		
Gain on sales of investment security	111	33
Subsidies for employment adjustment	-	435
Other	17	
Total extraordinary income	129	469
Extraordinary loss		
Impairment loss	175	1,659
Loss due to response to new infections	-	482
Loss on transfer of business	-	1,253
Other	355	1,690
Total extraordinary loss	530	5,086
Income before income taxes	15,548	10,651
Income taxes	5,547	2,383
Income taxes-deferred	406	-3,302
Total income taxes	5,954	-919
Net income	9,593	11,570
Net income attributable to non-controlling interests	245	-110
Net income attributable to owners of parent	9,348	11,680

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		(inition year)
	Previous fiscal year (March 1, 2019 – February 29, 2020)	Current fiscal year (March 1, 2020 – February 28, 2021)
Net income	9,593	11,570
Other comprehensive income		
Valuation difference on securities	-389	556
Foreign currency translation adjustments	-61	-46
Remeasurements of defined benefit plans	-103	248
Total other comprehensive income	-554	759
Comprehensive income	9,039	12,329
(Breakdown)		
Comprehensive income attributable to owners of parent	8,795	12,429
Comprehensive income attributable to non- controlling interests	244	-99

	Previous fiscal year (March 1, 2019 - February 29, 2020)	Current fiscal year (March 1, 2020 - February 28, 2021)
Net cash provided by (used in) operating activities	• • • • • • • • • • • • • • • • • • • •	•
Income before income taxes	15,548	10,651
Depreciation and amortization	2,352	2,427
Impairment loss	175	1,659
Amortization of goodwill	815	801
Increase (decrease) in accrued bonuses	201	-5
Increase (decrease) in allowance sales discount	-495	-527
Increase (decrease) in provision for directors' retirement	-20	-64
Increase (decrease) in liabilities relating to retirement benefits	59	-136
Interest and dividend income	-170	-88
Interest expenses	31	38
Equity in loss (gain) of affiliates	-50	-79
Loss (gain) on sale of investment securities	-14	462
Loss (gain) on transfer of business	-	1,253
Loss (gain) on sale of investment securities	-97	-27
Decrease (increase) in notes and accounts receivable- trade	-2,470	192
Decrease (increase) in inventories	387	-183
Increase (decrease) in notes and accounts payable-trade	-2,662	-1,840
Increase (decrease) in accounts payable	613	877
Increase (decrease) in accrued consumption taxes	1,017	198
Decrease (increase) in accounts receivable-other	-467	492
Increase (decrease) in advances received	1,406	-692
Increase (decrease) in advance revenue	-787	-680
Other	-1,658	361
Sub-total	13,713	15,090
Interest and dividend received	201	187
Interest expenses paid	-36	-35
Income taxes paid	-6,506	-4,838
Net cash provided by (used in) operating activities	7,371	10,403
Net cash provided by (used in) investing activities		
Payments into time deposits	-1,251	-935
Proceeds from withdrawal of time deposits	842	1,294
Purchase of property, plant and equipment and intangible fixed assets	-2,361	-2,469
Proceeds from sale of tangible and intangible fixed assets	0	39
Proceeds from sales or maturities of securities	100	-
Purchase of investment securities	-23	-82
Proceeds from sales and redemption of investment securities	226	93
Payments for transfer of business	-	-4,502
Payments for deposit of consumption of subsidiaries and associates	-192,500	-31,000
Proceeds from refund of consumer deposits of subsidiaries and	208,500	31,000
associates	20.7	
Other	305	-762
Net cash provided by (used in) investing activities	13,838	-7,325
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term borrowings	-143	60
Repayment of long-term loans payable	-3	-14
Cash dividends paid	-3,195	-3,397
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	-	-1,853
Other	-49	-118
Net cash provided by (used in) financing activities	-3,392	-5,324
Effect of exchange rate change on cash and cash equivalents	-98	32
Net increase (decrease) in cash and cash equivalents	17,719	-2, 214
Cash and cash equivalents at beginning of period	43,437	61,151
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	-5	_
Cash and cash equivalents at end of period	61,151	59,937
<del>-</del>		