

June 24, 2025

**Notice Concerning Approval for Share Consolidation,
Abolition of the Provision on Share Unit, and
Partial Amendment to the Articles of Incorporation**

As we announced in the “Notice Concerning Extraordinary General Meeting of Shareholders Regarding Share Consolidation, Abolition of the Provision on Share Unit, and Partial Amendment to the Articles of Incorporation” (hereinafter referred to as the “Company Press Release”) published on May 22, 2025, we submitted proposals regarding share consolidation, abolition of the provision on share unit, and partial amendment to the Articles of Incorporation to the Extraordinary General Meeting of Shareholders held today (hereinafter referred to as the “Extraordinary General Meeting of Shareholders”), and all proposals were approved as originally proposed. We hereby announce the details as follows.

As a result, the common shares of our company (hereinafter referred to as “the Company Shares”) will meet the delisting criteria set out in the Securities Listing Regulations of the Tokyo Stock Exchange, Inc. (hereinafter referred to as “Tokyo Stock Exchange”). Accordingly, the Company Shares will be designated as stocks to be delisted from June 24, 2025, until July 16, 2025, and are expected to be delisted on July 17, 2025. Please note that after delisting, the Company Shares will no longer be tradable on the Prime Market of the Tokyo Stock Exchange.

1. Proposal 1 (Share consolidation)

The following share consolidation (hereinafter referred to as the “Share Consolidation”) was approved by the shareholders at the Extraordinary General Meeting of Shareholders. The details of the Share Consolidation are as described in the Company Press Release.

(1) Type of shares to be consolidated

Common shares

(2) Ratio of consolidation

7,112,132 shares are to be consolidated into one share.

(3) Total number of issued shares to decrease

47,863,036

(Note) We have decided to retire 606,591 shares of the treasury stock on July 18, 2025 in accordance with the resolutions of the Board of Directors’ meeting held on May 22, 2025, the total number of issued shares to decrease shows the total number of issued shares after the retirement.

(4) Total number of issued shares before effectuation

47,863,042

(Note) We have decided to retire 606,591 shares of the treasury stock on July 18, 2025 in accordance with the resolutions of the Board of Directors’ meeting held on May 22, 2025, the total number of issued shares before effectuation shows the total number of issued shares after the retirement.

(5) Total number of issued shares after effectuation

6

(6) Total number of authorized shares on the effective date

24

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(7) Treatment of fractional shares less than one share and the amount of money expected to be paid to shareholders as a result of such treatment

(i) Whether the treatment under Article 235, Paragraph 1 of the Companies Act, or the treatment under Article 234, Paragraph 2 as applied mutatis mutandis pursuant to Article 235, Paragraph 2 of the same Act, is planned, and the reasons therefor

Upon the Share Consolidation, the number of the Company Shares held by the shareholders other than AEON Co., Ltd. is presumed to become a fraction of less than one share. With respect to fractional shares of less than one share resulting from the Share Consolidation, the Company will sell the number of shares equivalent to the total number of such fractional shares (when the total number includes fractional shares of less than one share, such fractions will be rounded down: the same applies hereinafter) in accordance with the provisions of Article 235 of the Companies Act (Act No. 86 of 2005, including its amendment: the same applies hereinafter) and other relevant laws and regulations, and pay the proceeds from the sale to the shareholders in proportion to their fractional shares. With respect to such sale, the Company intends to sell the Company Shares to the tender offeror upon obtaining permission from the court in accordance with the provisions of Article 234, Paragraph 2 of the Companies Act applied mutatis mutandis pursuant to Article 235, Paragraph 2 of said act, because the Share Consolidation will be conducted as part of the transactions, the purpose of which is to make the Company a wholly-owned subsidiary of the tender offeror, and also because the Company Shares are presumed to be delisted on July 17, 2025, and there is a low possibility that a purchaser for the Company Shares that have no market price will appear in the auction.

In such a case, if the court permission above is obtained as planned, the sales price is expected to be set so as to pay money equivalent to the amount obtained by multiplying the number of the Company Shares held by each of the shareholders on the final shareholder registry of the Company as of July 21, 2025, which is the day preceding the effective date of the Share Consolidation, by 5,400 yen which is the same as the price per share of the Company's common stock in the tender offer over the 38 business days from March 3, 2025 to April 24, 2025 (hereinafter referred to as the "Tender Offer").

(ii) Name of person expected to purchase shares subject to sale
AEON Co., Ltd.

(iii) Method by which the person expected to purchase shares subject to sale secures funds to pay the sales price, and the reasonableness of the method

The tender offeror plans to fund the acquisition of the Company Shares for the total number of fractional shares resulting from the Share Consolidation by means of borrowing from Mizuho Bank, Ltd. (hereinafter referred to as "Mizuho Bank"). The Company has confirmed the method by which the tender offeror secures the funds by checking the loan certificate dated February 28, 2025 pertaining to the borrowing from Mizuho Bank, which was submitted by the tender offeror as attachments to the tender offer statement for the Tender Offer. According to the tender offeror, no event has occurred that may hinder the payment of the sales price of the Company Shares for the total number of fractional shares less than one share resulting from the Share Consolidation after the start of the Tender Offer, due to considerable worsening of tender offeror's financial standing, and the tender offeror is not aware of any likelihood of the occurrence of such an event in the future.

Based on the above, the Company has determined that we can reasonably secure the funds for the payment of the total number of fractional shares less than one share resulting from the Share Consolidation.

(iv) Expected timing of sale and expected timing of payment to shareholders

The Company plans to send a permission to a court around late August 2025 in accordance with Article 234, Paragraph 2 of the Companies Act applied mutatis mutandis pursuant to Article 235, Paragraph 2 of said act, for sale of the Company Shares whose number is equal to the total number of fractional shares less than one share resulting from the Share Consolidation and for purchase thereof by the tender offeror. The timing of obtaining such a permission may

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vary depending on the circumstances in the court. The Company expects to sell such shares to the tender offeror with the court permission around late September 2025, to make necessary preparations for payment to the shareholders, and to conduct payment around mid-October to early November 2025.

The Company has determined that the Company Shares whose number is equal to the total number of fractional shares less than one share resulting from the Share Consolidation will be sold and the payment will be made to the shareholders at the respective timing mentioned above, considering the period of time required from the effective date of the Share Consolidation to a series of procedures for the sale.

2. Proposal 2 (Partial amendments to the Articles of Incorporation)

The following partial amendments to the Articles of Incorporation were approved by the shareholders at the Extraordinary General Meeting of Shareholders. The details of such amendments are as described in the Company Press Release.

The partial amendments to the Articles of Incorporation are scheduled to take effect on July 22, 2025, subject to the effectuation of the Share Consolidation.

(1) If Proposal 1 is approved at the Extraordinary General Meeting of Shareholders as originally proposed and the Share Consolidation takes effect, the total number of authorized shares of the Company will be decreased to 24 pursuant to the provisions of Article 182, Paragraph 2 of the Companies Act. On the condition that the Share Consolidation takes effect, Article 6 (Total Number of Authorized Shares) of the Articles of Incorporation will be amended in order to clarify it.

(2) If Proposal 1 is approved at the Extraordinary General Meeting of Shareholders as originally proposed and the Share Consolidation takes effect, the total number of issued shares of the Company shall become 6, and there would be no need to specify the number of shares per trading lot. Accordingly, on the condition that the Share Consolidation takes effect, in order to abolish the provisions on the number of shares per trading lot for the Company Shares, which are currently 100 shares per trading lot, Article 8 (Number of Shares per Trading Lot) of the Articles of Incorporation shall be deleted, and the article numbers shall be adjusted following such amendment.

(3) If Proposal 1 is approved at the Extraordinary General Meeting of Shareholders as originally proposed and the Share Consolidation takes effect, the provision concerning the record date for the Annual General Meeting of Shareholders will no longer be necessary as the only tender offeror will own one or more of the Company Shares. Therefore, on the condition that the Share Consolidation takes effect, Article 12 (Record Date for the Annual General Meeting of Shareholders) of the Articles of Incorporation shall be deleted, and the article numbers shall be adjusted following such amendment.

(4) If Proposal 1 is approved at the Extraordinary General Meeting of Shareholders as originally proposed, the Company Shares will be delisted upon the Share Consolidation and the tender offeror will become the sole shareholder of the Company. Thus, the provision concerning the electronic provision of shareholder meeting materials will become unnecessary. Therefore, on the condition that the Share Consolidation takes effect, Article 14 (Measures for Electronic Provision) of the Articles of Incorporation shall be deleted, and the article numbers shall be adjusted following such amendment.

3. Schedule of the Share Consolidation

Date of Extraordinary General Meeting of Shareholders	Tuesday, June 24, 2025 (today)
Date of designation as a stock to be delisted	Tuesday, June 24, 2025
Last trading date of the Company Shares	Wednesday, July 16, 2025 (scheduled)
Date of delisting of the Company Shares	Thursday, July 17, 2025 (scheduled)
Effective date of the Share Consolidation	Tuesday, July 22, 2025 (scheduled)